# Steven Salaga, Ph.D.

Assistant Professor Texas A&M University Division of Sport Management 342BB Blocker | 4243 TAMU College Station, TX 77843 salaga@tamu.edu 706-254-1173

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# **CURRENT ACADEMIC APPOINTMENT**

Assistant Professor, Sport Management Texas A&M University

2014-present

# **EDUCATION**

Ph.D., University of Michigan, Ann Arbor, MI Sport Management

2012

Dissertation: Empirical Essays in Sport Management

- 1 Personal Seat Licenses, Season Ticket Rights and National Football League Demand
- 2 College Football Competitive Balance and the Invariance Proposition
- 3 Training and the Major League Baseball Draft

# Committee:

Rodney Fort, Professor, Sport Management (Chair) Charles Brown, Professor, Economics Jason Winfree, Associate Professor, Sport Management Dae Hee Kwak, Assistant Professor, Sport Management

M.Ed., University of Georgia, Athens, GA	
Sport Management	2004
B.S., East Carolina University, Greenville, NC	
Exercise and Sport Science (magna cum laude)	2002

Exercise and Sport Science (magna cum laude)	2002
PREVIOUS ACADEMIC APPOINTMENTS Assistant Professor of Sport Management	
Florida Institute of Technology, Nathan M. Bisk College of Business	2012-2014
Graduate Student Instructor & Graduate Student Research Assistant University of Michigan, School of Kinesiology	2008-2012
Program Director Barry University, Sport & Exercise Science Programs, St. Petersburg Campus	2006-2008
Program Coordinator Barry University, Sport & Exercise Science Programs, St. Petersburg Campus	2005-2006

**Adjunct Faculty** 

Barry University, Sport & Exercise Science Programs, St. Petersburg Campus

2005

Academic Advisor

Barry University, School of Adult & Continuing Education, St. Petersburg Campus

2005

**Graduate Teaching Assistant** 

University of Georgia, Department of Kinesiology

2003

# **FUNDED RESEARCH**

Texas A&M University College of Education and Human Development

Sport-For-Development in the Developing World

Matthew Walker (PI), Marlene Dixon (Co-PI), Steven Salaga (Co-PI), Adam Barry (Co-PI) &

George Cunningham (Co-PI)

Contract Amount: \$30,000

2016-2018

United Kingdom Boxing Academy

**Educational Programming Analysis** 

(with Matthew Walker and Stephen Hills)

Contract Amount: £25,000 2016 & 2017

Professional Golf Association (PGA) of America

Golf Management University Analysis (Part 2)

Steven Salaga (PI) & Matthew Walker (Co-PI)

Contract Amount: \$63,000 2016

Professional Golf Association (PGA) of America

Golf Management University Analysis (Part 1)

Matthew Walker (PI), Steven Salaga (Co-PI), George Cunningham (Co-PI), Paul Batista (Co-I)

& Paul Keiper (Co-I)

Contract Amount: \$125,000 2015 & 2016

Fulham Football Club

My Future Goal Employment Program

(Consultant on Project to Matthew Walker and Stephen Hills)

Contract Amount: \$14,600 2015

Palace Sports & Entertainment (Detroit Pistons)

Consumer Demand Analysis

(with Jason A. Winfree and Brian M. Mills)

Contract Amount: \$10,000 2010

# **PUBLICATIONS**

**Salaga, S.**, & Fort, R.D. (2016, In Press). Structural Change in Competitive Balance in Big Time College Football. *Review of Industrial Organization*. (5-Year IF = 0.753)

- Walker, M.B., **Salaga, S.,** & Mercado, H. (2016). Determinants of Managerial Engagement in Environmental Responsibility in the Public Assembly Facility Sector. *Management Decision*, 54(8), 2084-2102. (5-Year IF = 1.868)
- Mills, B.M., **Salaga, S.**, & Tainsky, S. (2016). NBA Primary Market Ticket Consumers: Ex Ante Expectations and Consumer Market Origination. *Journal of Sport Management, 30*, 538-552. (5-Year IF = 1.516)
- Tainsky, S., Xu, J., Mills, B.M., & **Salaga, S.** (2016). How Success and Uncertainty Compel Interest in Related Goods: Playoff Probability and Out-of-Market Television Viewership in the National Football League. *Review of Industrial Organization*, 48, 29-43. (5-Year IF = 0.753)
- **Salaga, S.**, & Tainsky, S. (2015). Betting Lines and College Football Television Ratings. *Economics Letters*, *132*, 112-116. (5-Year IF = 0.756)
- Mills, B.M., & **Salaga, S.** (2015). Historical Time Series Perspectives on Competitive Balance in NCAA Division I Basketball. *Journal of Sports Economics*, 16(6), 614-646. (5-Year IF = 1.072)
- **Salaga, S.**, & Tainsky, S. (2015). The Effects of Outcome Uncertainty, Scoring and Pre-Game Expectations on Nielsen Ratings for Bowl Championship Series Games. *Journal of Sports Economics*, 16(5), 439-459. (5-Year IF = 1.072)
- **Salaga, S.**, & Winfree, J.A. (2015). Determinants of Secondary Market Sales Prices for National Football League Personal Seat Licenses and Season Ticket Rights. *Journal of Sports Economics*, 16(3), 227-253. (5-Year IF = 1.072)
- **Salaga, S.** (2015). Competitive Balance in American College Football: The GI Bill, Grant-In-Aid and the College Football Association. *Essays in Economic & Business History*, XXXIII, 116-143.
- Barry, A.E., Howell, S., & **Salaga, S.** (2015). Tapping into Alcohol Sales at College Football Stadiums: The Need for Research Examining the Policy's Impact on Drinking Behaviors and Associated Incidents. *Journal of Alcohol and Drug Education*, 59(2), 7-11.
- **Salaga, S.**, Ostfield, A., & Winfree, J.A. (2014). Revenue Sharing with Heterogeneous Investments in Sports Leagues: Share Media, Not Stadiums. *Review of Industrial Organization*, 45, 1-19. (5-Year IF = 0.753)
- Tainsky, S., Xu, J., **Salaga, S.**, & Mills, B.M. (2014). Spillover Benefits to Local Enthusiasm: Increases in League-Wide Interest as a Consequence of Local Sports Team Competitiveness. *Journal of Economics and Business*, 74, 1-10.
- Tainsky, S., **Salaga, S.**, & Santos, C. (2013). Determinants of Pay-Per-View Broadcast Viewership in Sports: The Case of the Ultimate Fighting Championship. *Journal of Sport Management*, 27, 43-58. (5-Year IF = 1.516)
- Tainsky, S., **Salaga, S.**, & Santos, C. (2012). Estimating Attendance for the Ultimate Fighting Championship: A Demand Theory Approach. *International Journal of Sport Management and Marketing*, 11(3/4), 206-224.

Mills, B.M., & **Salaga, S.** (2011). Using Tree Ensembles to Analyze National Baseball Hall of Fame Voting Patterns: An Application to Discrimination in BBWAA Voting. *Journal of Quantitative Analysis in Sports*, 7(4), Article 12.

# CONFERENCE PRESENTATIONS [\*Denotes Presenter]

- 32. Brown, K.M., & \*Salaga, S. (February, 2017). NCAA Football Television Viewership: Do Consumers Care About Both Absolute and Relative Quality? Paper to be presented at the annual meeting of the Eastern Economic Association Conference, New York, NY.
- 31. \*Walker, M.B., & **Salaga, S.** (February, 2017). *Determinants of Managerial Engagement in Environmental Responsibility in the Public Assembly Facility Sector*. Paper to be presented at the annual Stadium Managers Association Conference, Huntington Beach, CA.
- 30. \*Salaga, S. (November, 2016). *Industry Specific Talent Selection and Labor Market Outcomes: The Major League Baseball Draft.* Paper presented at the annual meeting of the Southern Economic Association Conference, Washington, D.C.
- 29. \*Mills, B.M., & **Salaga, S.** (June, 2016). *Betting Market Efficiency and MLB Umpire Performance*. Paper presented at the annual meeting of the Western Economic Association International Conference, Portland, OR.
- 28. \*Brown, K.M., & \*Salaga, S. (June, 2016). *Momentum Effects and the Hot Hand in College Football*. Paper presented at the annual meeting of the North American Society for Sport Management, Orlando, FL.
- 27. \*Juravich, M., & \*Salaga, S. (June, 2016). Factors Impacting Management Tenure in Professional Sport. Paper presented at the annual meeting of the North American Society for Sport Management, Orlando, FL.
- 26. \*Salaga, S., Tainsky, S., & Mills, B. (November, 2015). *Workload and Career Duration of NFL Running Backs*. Paper presented at the annual meeting of the Southern Economic Association Conference, New Orleans, LA.
- 25. \*Salaga, S., & Tainsky, S. (August, 2015). *The Wagering Market and College Football Television Ratings*. Paper presented at the European Sports Economics Association Conference, Zurich, Switzerland.
- 24. \*Peeters, T., **Salaga, S.,** & Juravich, M. (August, 2015). *Matching and Winning? Upper and Middle Managers' Impact on Team Performance*. Paper presented at the European Sports Economics Association Conference, Zurich, Switzerland.
- 23. \*Peeters, T., **Salaga, S.,** & Juravich, M. (June, 2015). *The Impact of Upper Level and Middle Level Management on Team Performance*. Paper presented at the joint meeting of the European Association of Labor Economists (EALE) and the Society of Labor Economists (SOLE), Montréal, QUE.

- 22. Peeters, T., \*Salaga, S., & Juravich, M. (June, 2015). *The Impact of Upper Level and Middle Level Management on Team Performance*. Paper presented at the annual meeting of the North American Society for Sport Management, Ottawa, ON.
- 21. \*Mills, B.M., \*Salaga, S., & Tainsky, S. (June, 2015). *Local Market and Out-of-Market Ticket Purchase Behavior in the NBA*. Paper presented at the annual meeting of the North American Society for Sport Management, Ottawa, ON.
- 20. \*Howell, S., Barry, A., & **Salaga, S**. (April, 2015). *Alcohol Sales and Related Incidents at College Football Stadiums: An Examination of a Power-Five University*. Poster presented at the College Sports Research Institute Conference, Columbia, SC.
- 19. Peeters, T., \*Salaga, S., & Juravich, M. (February, 2015). *The Impact of Upper Level and Middle Level Management on Team Performance*. Paper presented the annual meeting of the Eastern Economic Association Conference, New York, NY.
- 18. \*Salaga, S., & Tainsky, S. (November, 2014). *The Influence of the Wagering Market on College Football Television Ratings*. Paper presented at the annual meeting of the Sport Entertainment & Venues Tomorrow Conference, Columbia, SC.
- 17. \*Mills, B.M., **Salaga, S.**, & Tainsky, S. (November, 2014). *Primary Market Ticket Purchase Behavior and Characteristics of Demand for Repeat Buyers in the NBA*. Paper presented at the annual meeting of the Southern Economic Association Conference, Atlanta, GA.
- 16. Tainsky, S., Xu, J., Mills, B.M., & \*Salaga, S. (June, 2014). *Postseason Probability and Out-of-Market Television Demand in the NFL*. Paper presented at the annual meeting of the Western Economic Association International Conference, Denver, CO.
- 15. \*Mills, B.M., & **Salaga, S.** (June, 2014). *Competitive Balance in NCAA Basketball: Clustering of Schools and Structural Change across Conferences*. Paper presented at the annual meeting of the Western Economic Association International Conference, Denver, CO.
- 14. Xu, J., \*Tainsky, S., Mills, B.M., & **Salaga, S.** (May, 2014). *Local Team Playoff Prospects and Out-of-Market Television Viewership in the National Football League*. Paper presented at the annual meeting of the North American Society for Sport Management Conference, Pittsburgh, PA.
- 13. \*Mills, B.M., **Salaga, S.**, & Juravich, M. (May, 2014). *Time Series Analysis of NCAA Basketball Competitive Balance: Institutional Changes, Integration, and the NBA's Policy Impacts*. Paper presented at the annual meeting of the North American Society for Sport Management Conference, Pittsburgh, PA.
- 12. \*Salaga, S., Mills, B.M., Xu, J., & Tainsky, S. (November, 2013). *Collateral Consequences of Team-Level Competitiveness Expressed through Television Ratings*. Paper presented at the annual meeting of the Southern Economic Association Conference, Tampa, FL.
- 11. \*Salaga, S., & Fort, R.D. (July, 2013). *Structural Change and Competitive Balance in College Football*. Paper presented at the annual meeting of the Western Economic Association International Conference, Seattle, WA.

- 10. \*Mills, B.M., & **Salaga, S.** (May, 2013). *Implementing Data Mining Methods in Sport Management: Random Forests and Hockey Hall of Fame Voting*. Paper presented at the annual meeting of the North American Society for Sport Management Conference, Austin, TX.
- 9. **Salaga, S.**, \*Winfree, J., & Ostfield, A. (September, 2012). *Revenue Sharing with Heterogeneous Investments in Sports Leagues*. Paper presented at the annual meeting of the European Conference in Sports Economics, London, England.
- 8. **Salaga, S.**, \*Winfree, J., & Ostfield, A. (July, 2012). *Revenue Sharing with Heterogeneous Investments in Sports Leagues*. Paper presented at the annual meeting of the Western Economic Association International Conference, San Francisco, CA.
- 7. \*Salaga, S., & Tainsky, S. (July, 2012). *Uncertainty of Outcome and Scoring Effects on Nielsen Ratings for NCAA Bowl Championship Series Games*. Paper presented at the annual meeting of the Western Economic Association International Conference, San Francisco, CA.
- 6. \*Salaga, S. (May, 2012). *The MLB Draft: Training and Employment Outcomes*. Paper presented at the annual meeting of the North American Society for Sport Management Conference, Seattle, WA.
- 5. \*Salaga, S., Winfree, J., & Ostfield, A. (May, 2012). Revenue Sharing with Heterogeneous Investments in Sports Leagues. Paper presented at the annual meeting of the North American Society for Sport Management Conference, Seattle, WA.
- 4. \*Salaga, S., & \*Mills, B.M. (August, 2011). *Implementing Random Forests for Hockey Hall of Fame Induction Prediction: Applications to Language-Based Discrimination*. Poster presented at the annual meeting of the Joint Statistical Meetings, Miami Beach, FL.
- 3. \*Salaga, S., & Fort, R.D. (June, 2011). *NCAA Football and the Invariance Proposition*. Paper presented at the annual meeting of the North American Society for Sport Management Conference, London, ON.
- 2. \*Tainsky, S., \*Salaga, S., & Santos, C. (June, 2011). *Demand for Individual Sports: Estimating Pay-Per-View Buyrates for the Ultimate Fighting Championship*. Paper presented at the annual meeting of the North American Society for Sport Management Conference, London, ON.
- 1. \*Salaga, S., & Winfree, J. (June, 2010). Secondary Market Demand for National Football League Personal Seat Licenses and Season Ticket Rights. Paper presented at the annual meeting of the North American Society for Sport Management Conference, Tampa, FL.

# **INVITED PRESENTATIONS** [\*Denotes Presenter]

- \*Peeters, T., **Salaga, S.,** & Juravich, M. (November, 2014). *The Impact of Upper Level and Middle Level Management on Team Performance*. Erasmus University School of Economics, Rotterdam, Netherlands.
- \*Peeters, T., **Salaga, S.,** & Juravich, M. (November, 2014). *The Impact of Upper Level and Middle Level Management on Team Performance*. Tilburg University School of Economics and Management, Tilburg, Netherlands.

**Salaga, S.**, \*Winfree, J., & Ostfield, A. (September, 2012). *Revenue Sharing with Heterogeneous Investments in Sports Leagues*. Department of Economics and Business, University of Leuven, Leuven, Belgium.

**Salaga, S.**, \*Winfree, J., & Ostfield, A. (September, 2012). *Revenue Sharing with Heterogeneous Investments in Sports Leagues*. Department of Applied Economics, University of Antwerp, Antwerp, Belgium.

# NON-REFEREED ACADEMIC PRESENTATIONS

**Salaga, S.**, & Fort, R.D. (August, 2013). *Structural Change in Competitive Balance in Big Time College Football*. Florida Institute of Technology College of Business, Melbourne, FL.

**Salaga, S.**, & Tainsky, S. (September, 2012). *Uncertainty of Outcome and Scoring Effects on Nielsen Ratings for NCAA Bowl Championship Series Games*. Florida Institute of Technology College of Business, Melbourne, FL.

**Salaga, S.** (September, 2011). *The MLB Draft: Training and Employment Outcomes*. University of Michigan Sport Management Graduate Student Research Symposium for Industry Leaders, Ann Arbor, MI.

**Salaga, S.** (May, 2002). Lower Extremity Muscle Force Steadiness is Reduced in Old Versus Young Adults. East Carolina University Annual Biomechanics Student Symposium, Greenville, NC.

# **AD HOC REVIEWER**

Economic Inquiry

Journal of Sports Economics

Journal of Sport Management

Sport Management Review

International Journal of Sport Finance

Leisure Sciences

The Service Industries Journal

International Journal of Sport Management & Marketing

Journal of Sport & Tourism

Journal of Quantitative Analysis in Sports

Journal of Issues in Intercollegiate Athletics

Journal of Applied Sport Management

North American Society for Sport Management Conference

# **EDITORIAL REVIEW BOARDS**

Journal of Issues in Intercollegiate Athletics Journal of Applied Sport Management 2016-2019 2016-present

# **CONFERENCE SESSION CHAIR**

Western Economic Association International Conference, Denver CO

2014

Session: Economics of the National Football League

### **QUOTED IN MEDIA** Toronto Star December 2016 HawaiiNewsNow.com September 2016 September 2016 TusconNewsNow.com KFVS12.com September 2016 August 2016 Newswise.com August 2016 Modern Times Magazine July 2016 Toronto Star April 2016 Toronto Star **VICE Sports** March 2016 TickAssure.com February 2016 January 2016 Post-Bulletin (Rochester, MN) St. Paul Pioneer Press December 2015 The Forum of Fargo-Moorhead December 2015 ESPN.com May 2015 May 2015 Chicago Sun-Times WalletHub.com May 2015 Pregame.com May 2015 OSGA.com May 2015 The Crimson (Melbourne, FL) April 2014 The Guardian (London, England) December 2013 December 2013 Taipei Times (Taipei City, Taiwan) Toronto Star November 2012 Toronto Star September 2012 LIVE MEDIA BYU Radio-Top of Mind with Julie Rose (Sirius XM 143/Dish Network 980/iTunes Radio) Sept 2016 ESPN Radio Las Vegas June 2015 ESPN Behind the Bets Podcast May 2015 December 2013 BBC Live Radio RESEARCH MENTIONED IN MEDIA 104.5 The Zone (Nashville, TN) November 2016 Lansing State Journal October 2015 July 2015 InsideTheBets.com Breitbart.com June 2015 ESPN Radio (Colin Cowherd / The Herd) May 2015 Palm Beach Post May 2015 Covers.com May 2015

SportsMemo.com

CalvinAyre.com

WalletHub.com

AwfulAnnouncing.com

SpaceCoastDaily.com

Revolution Analytics Blog

University of Illinois News Bureau

May 2015

May 2015

May 2015 June 2014

May 2013 August 2011

January 2014

# **TEACHING**

# Texas A&M University

SPMT 681 - Sport Management Doctoral Seminar (Quantitative Analysis)

SPMT 630 - Economic Issues in Sport (online)

SPMT 689 - Special Topics: Sports Economics (online)

SPMT 611 - Revenue Generation in Sport

SPMT 611 - Revenue Generation in Sport (online)

SPMT 422 - Financing Sport Operations

# Florida Institute of Technology

BUS 3304 - Sports Economics

BUS 3509 - Introduction to Sport Management

BUS 3611 - Entertainment and Sports Marketing

BUS 4284 - Accounting Practicum

BUS 4304 - Sports Finance

BUS 4786 - Major Field (Business) Practicum

# University of Michigan

SM 341 - Sport Finance

# **Barry University**

SES 250 - Sport and Recreation Management

SES 320&L - Kinesiology and Lab

SES 440 - Sport Marketing, Promotions and Fundraising

SES 444 - Financial Applications to Sport

SES 463 - Applied Physiology of Resistance Training

SES 480 - Contemporary Issues and Ethics in Sport

SES 486 - Sport Management Practicum

SES 499 - Sport Management Internship

SES 499 - Exercise Science Internship

# University of Georgia

PEDB 1230 - Beginning Racquetball

PEDB 1400 - Introduction to Weight Training

PEDB 1410 - Advanced Weight Training

# INTERNAL UNIVERSITY GRANTS AND AWARDS

Rackham Merit Fellowship, University of Michigan, Rackham Graduate School	2008-2012
Graduate Student Research Grant, University of Michigan (\$1800)	2011
Stan Kemp Scholarship, University of Michigan (\$1500)	2010
Rackham Travel Grant, University of Michigan (\$2850)	2010-2012
Kinesiology Travel Award, University of Michigan (\$1260)	2010-2012
Institute for Social Research Summer Training Award, University of Michigan (\$2300)	2009
Shapiro/Malik/Forrest Award, University of Michigan (\$2500)	2009-2011
Outstanding Graduating Senior, Exercise and Sport Science, East Carolina University	2002

# **SERVICE**

Toyog A & M University	
Texas A&M University  Member Tenure Treek Feeulty Search Committee Division of Sport Menagement	2015 2016
Member, Tenure-Track Faculty Search Committee, Division of Sport Management	2015-2016
Member, Tenure-Track Faculty Search Committee, Division of Sport Management	2014-2015
Member, Tenure-Track A-1 Committee, Division of Sport Management	2015 & 2016
Member, Ph.D. Committee, Division of Sport Management	2014-present
Florida Institute of Technology	
Chair, Economics Faculty Search Committee, College of Business	2013-2014
Chair, Faculty Professional Development Committee, College of Business	2013-2014
Chair, Academic Dishonesty Committee, College of Business	2013-2014
Chair, Classroom Technology Committee, College of Business	2013-2014
Chair, Task Force for Faculty Research Support, College of Business	2014
Member, Student Scholarship Committee, College of Business	2012-2013
Member, University Equity Committee	2012
University of Michigan	
Member, Graduate Student Advisory Committee, School of Kinesiology	2010-2011
•	
Barry University Faculty Advisor, Phi Kappa Epsilon Academic Honors Fraternity	2007-2008
Member, Off-Campus Coordination and Advisory Council	2007-2008
Member, Enrollment Management Committee	2005-2006
Member, Emonment Management Committee	2003-2000
GRADUATE STUDENT RESEARCH COMMITTEES	
Byungju Kang, Ph.D. (TAMU) Sport Management (Chair)	2016-present
Katie M. Brown, Ph.D., (TAMU) Sport Management (Chair)	2015-present
Theodore Hayduk, Ph.D., (TAMU) Sport Management (Committee)	2015-present
Zachary Damon, Ph.D., (TAMU) Sport Management (Committee)	2014-present
Lane Wakefield, Ph.D., (TAMU) Sport Management (Committee)	2015-2016
Chelsea LeNoble, M.S., (FIT) Industrial and Organizational Psychology (Committee)	2013-2014
RESEARCH AFFILIATIONS	
Affiliated Faculty Research Member, Center for Sport Management, Education and Res	earch
Texas A&M University	2014-present
ACCIO LE LA DELLA DELLA CONTRACTORIA DELLA CONTRACT	
Affiliated Faculty Research Member, Tourism and Sport Management Laboratory	2011 2014
University of Illinois	2011-2014
PROFESSIONAL MEMBERSHIPS	
North American Society for Sport Management (NASSM)	2008-present
North American Association of Sports Economists (NAASE)	2012-present
European Sports Economics Association (ESEA)	2015-present
American Statistical Association (ASA)	2011-2013
Western Economic Association International (WEAI)	2010-present
Southern Economic Association (SEA)	2013-present
Eastern Economic Association (EEA)	2015-present

# PhiladelphiaFlyers.com 2004 Philadelphia Flyer Magazine 2004 INDUSTRY WORK EXPERIENCE Account Executive, Corporate Sports Marketing Group, Clearwater, FL Media & Public Relations Intern, Philadelphia Flyers Hockey Club, Philadelphia, PA Operations & Hospitality Assistant, Atlanta Braves Baseball Club, Atlanta, GA Research Assistant, Biomechanics Laboratory, East Carolina University, Greenville, NC 2001-2002